Q3 2023 Earnings Release NCSOFT IR

November 9, 2023



Disclaimer

The financial results for Q3 2023 have been prepared on an unaudited basis and may be subject to change during an independent auditing process.

Please note that NCSOFT will not be responsible for individual investment decisions based on this material.

Key Consolidated Subsidiaries (based on K-IFRS):
NCSOFT Corporation(HQ, KOR), NC West Holdings(100%, USA),
NC America(100%, USA), NC Europe(100%, GBR), NC Japan(100%, JPN),
NC Taiwan(100%, TWN), NCSOFT Service(100%, KOR), NC Dinos(100%, KOR),
NC ITS(100%, KOR), Ntreev Soft(98%, KOR), This Game Studio(40%, CAN),
NC Vietnam Visual Studio(100%, VNM)

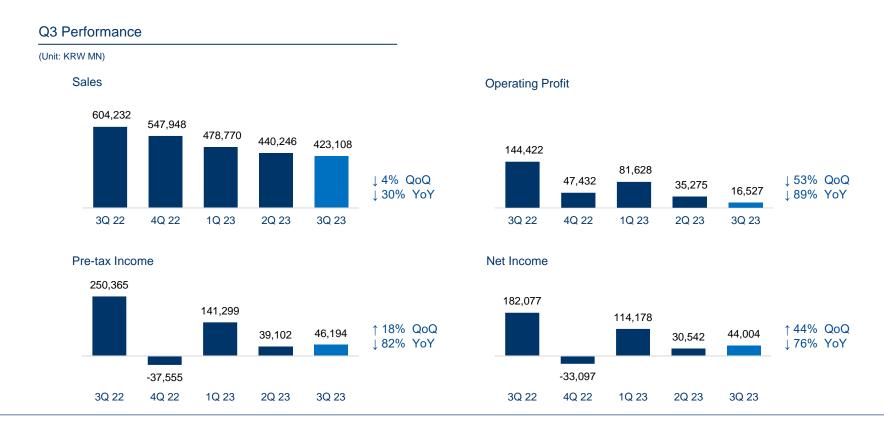
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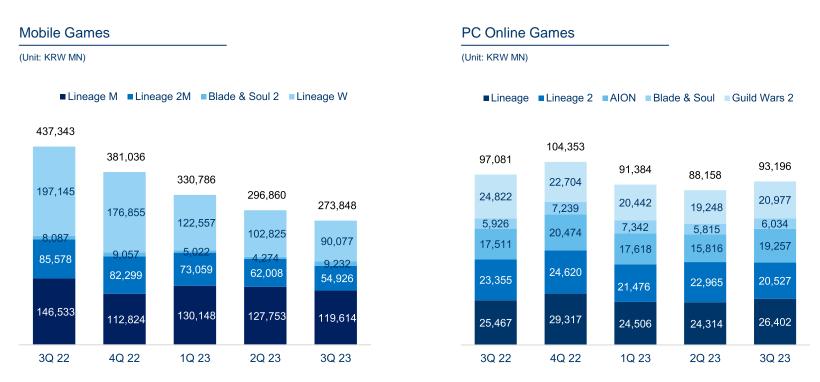
1. Financial Highlights

- Sales totaled KRW 423.1 billion, down 4% qoq and 30% yoy
- Operating profit posted KRW 16.5 billion, down 53% gog and 89% yoy



2. Sales Breakdown (by Game)

- Mobile game sales posted KRW 273.8 billion, down 8% qoq
- Legacy PC online games posted KRW 93.2 billion, up 6% goq with various content updates and expansion pack launching effect



^{*} Not including other mobile games

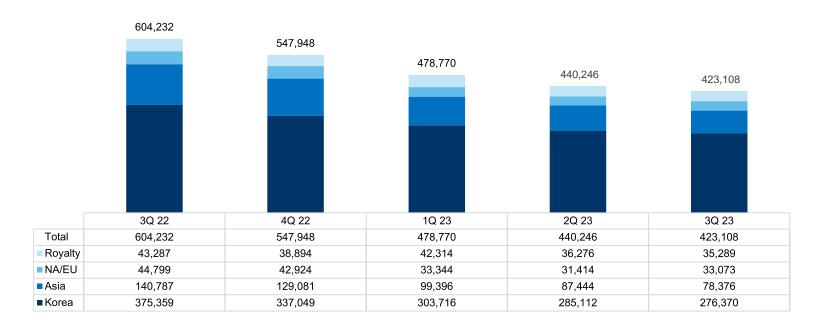
^{*} Not including other PC online games

2. Sales Breakdown (by Region)

- Korea sales posted 276.4 billion won, down 3% qoq
- Overseas and royalty sales posted 146.7 billion won, down 5% qoq, representing 35% of total sales

Sales by Region

(Unit: KRW MN)

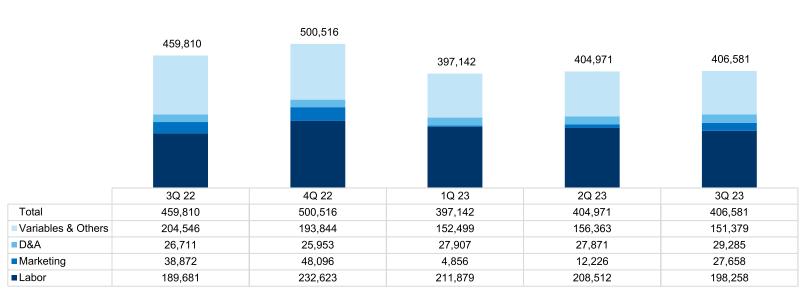


3. Cost Breakdown

- Total operating expenses totaled KRW 406.6 billion, similar to the previous quarter, and down 12% yoy
- Labor cost was KRW 198.3 billion, a decline of 5% qoq with reduction in welfare expenses
- Marketing expenses increased by 126% qoq, driven by advertising for the launch of new titles and expansion pack on a domestic and overseas basis, but decreased by 29% yoy as a result of enhanced marketing efficiency

Cost Breakdown





4. Consolidated Financial Statements

Statement of Financial Position

| | FY 2022 | 3Q 23 | |
|--|-----------|-----------|--|
| Assets | | | |
| I. Current Assets | 2,691,080 | 2,385,256 | |
| Cash and cash equivalents | 285,574 | 362,346 | |
| Short-term financial instruments | 1,088,608 | 1,081,598 | |
| Account receivables | 175,463 | 179,151 | |
| Other receivables | 43,894 | 36,708 | |
| Short-term investment assets | 1,054,472 | 683,904 | |
| Others | 43,068 | 41,549 | |
| II. Non-current Assets | 1,746,552 | 1,949,283 | |
| Long-term loans | 7,437 | 7,892 | |
| Other receivables | 23,262 | 23,646 | |
| Long-term investment assets | 504,265 | 530,325 | |
| Investment stock in associated companies | 26,240 | 24,345 | |
| Investment property | 90,227 | 89,269 | |
| Tangible assets | 930,207 | 1,028,739 | |
| Intangible assets | 43,399 | 121,507 | |
| Others | 121,517 | 123,559 | |
| Total Assets | 4,437,632 | 4,334,539 | |

(Unit: KRW MN)

| | | (| |
|---|-----------|-----------|--|
| | FY 2022 | 3Q 23 | |
| Liabilities | | | |
| I. Current Liabilities | 515,349 | 638,305 | |
| Borrowings | - | 239,914 | |
| Account payables | 86,555 | 81,195 | |
| Lease liabilities | 35,287 | 36,776 | |
| Current tax liabilities | 85,537 | 2,071 | |
| Other current liabilities | 307,190 | 278,349 | |
| Other provisions | 779 | - | |
| II. Non-current Liabilities | 723,735 | 535,542 | |
| Debentures and borrowings | 409,384 | 169,657 | |
| Defined benefit obligations | 5,728 | 5,142 | |
| Long-term employee benefits | 19,444 | 21,989 | |
| Lease liabilities | 176,522 | 198,735 | |
| Others | 112,657 | 140,019 | |
| Total Liabilities | 1,239,084 | 1,173,847 | |
| Shareholders Equity | | | |
| I. Capital Stock | 10,977 | 10,977 | |
| II. Other Paid-in Capital | (189,424) | (189,424) | |
| III. Other Components of Equity | (34,751) | (116,533) | |
| IV. Retained Earnings | 3,409,409 | 3,452,494 | |
| V. Non-controlling Interest | 2,338 | 3,177 | |
| Total Stockholders Equity | 3,198,549 | 3,160,692 | |
| Total Liabilities and Shareholders Equity | 4,437,632 | 4,334,539 | |
| | | | |

4. Consolidated Financial Statements

Income Statement (Unit: KRW MN)

| | 3Q 22 | 4Q 22 | 1Q 23 | 2Q 23 | 3Q 23 |
|---|---------|----------|---------|---------|---------|
| Sales | 604,232 | 547,948 | 478,770 | 440,246 | 423,108 |
| Operating Expenses | 459,810 | 500,516 | 397,142 | 404,971 | 406,581 |
| Operating Income | 144,422 | 47,432 | 81,628 | 35,275 | 16,527 |
| Non-operating Income | 105,942 | (84,987) | 59,671 | 3,827 | 29,667 |
| Pre-tax Income | 250,365 | (37,555) | 141,299 | 39,102 | 46,194 |
| Income Tax | 68,288 | (4,458) | 27,121 | 8,561 | 2,190 |
| Net Income | 182,077 | (33,097) | 114,178 | 30,542 | 44,004 |
| Equity Attribution to the Owners of the Parent Company | 181,815 | (33,615) | 113,697 | 29,878 | 43,611 |
| Non-controlling Interest | 262 | 518 | 481 | 664 | 393 |